



September 19, 2009

Mr. Chet F. McPhatter
COO
Banker Steel Company, LLC
PO Box 10875
Lynchburg, Virginia 24506

RE: Renovation and Expansion of the
Arena Stage Performing Arts Center
Washington, D.C.

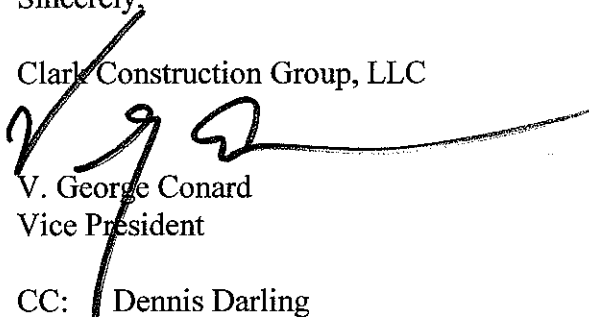
Dear Chet:

I would like to take this opportunity to let you know that the Arena Stage team appreciates the effort that your company provided to complete the structural steel at the Arena Stage Project. As in any good working relationship we had our disagreements at times. However, your personal involvement and willingness to work as a team member with Clark allowed your work to be completed as agreed. Banker, L.R. Willson, and Clark worked through many issues, such as, the geometry for the project was one of the most complicated projects built in the Washington, DC area, numerous coordination issues, change orders, and many weather related events.

Thank you again for a job well done and I look forward to working with Banker Steel in the future.

Sincerely,

Clark Construction Group, LLC



V. George Conard
Vice President

CC: Dennis Darling
Mike Bednarczyk
Joe Swank
Matt Galbraith